

**Annual Report**  
October 1, 2012 – September 30, 2013



**Modo The Car Co-op**  
200 – 470 Granville Street  
Vancouver, BC V6C 1V5  
[www.modo.coop](http://www.modo.coop)

**it's not what you drive;  
it's what you share.**

## Report From the Board of Directors

It has been another tremendous year for our carsharing co-op. Modo's membership continues to grow, and our fleet of more than 300 vehicles is more diverse than ever, including the newly added cargo vans. We had another record year financially, ending with healthy retained earnings on the balance sheet.

Your Board of Directors began the year by engaging in a strategic planning process. We collaborated with senior staff to establish the high-level vision and goals for Modo for the next three years. We emerged from the planning session with consensus on three key pillars:

1. Modo is expanding
2. Modo is the best value
3. Modo is a household name

These priorities reflect our view that carsharing is a key part of a rapidly growing trend in collaborative consumption, and our desire for Modo to continue in a leadership role in our region's sharing economy.

The Board's Governance Committee was busy this year, undertaking a comprehensive review of our rules. The resulting proposed changes were presented to members and approved at the Special General Meeting in September. They included changes to allow businesses to become full co-op members as well as reform of our Board election process.

The last major focus for the Board has been to initiate the search for a CEO to lead the next chapter in Modo's story. The growth and financial results we have achieved in the last few years have been fantastic. To prepare for even bigger things on the horizon, we want to make sure all the right pieces are in place for Modo to make a positive impact on the sustainability and livability of our region.

Please join me in thanking the staff at Modo for their hard work and selfless dedication to fulfilling the organization's vision and purpose. I also wish to extend my thanks to you, the members of our co-operative, for choosing to be a part of Modo and sharing a passion for changing our world one car at a time.

Joel DeYoung  
Board Chair





## Executive Director's Report

This has been another exciting year for Modo. We improved our vehicles, our service range, and our profitability and have a strong income statement and balance sheet, including a growing surplus in retained earnings.

For fiscal year 2012/13 we focused on improving our vehicles, technology, and service, as well as continuing with our strong community leadership role. As such, we



- replaced **47** older vehicles with new ones
- reduced the average age of vehicles in our fleet to less than **3.5** years
- added **30** vehicles to new locations
- increased our service area to include Richmond and Coquitlam, for a total of **8** municipalities
- increased the total residential developments hosting Modo to **50**, across Metro Vancouver
- supported more than **60** Community Partners through transportation sponsorship and outreach support
- organized or participated in more than **30** events across the region
- collaborated with **8** community organizations – HUB, the Vancouver Tool Library, Trade School Vancouver, The Sharing Project, East Side Food Co-op, Share Shed, Fraser Basin Council and In the House Festival – at **5** Sharing Stations at the Vancouver Winter Market, Vancouver Chinatown Night Market, New Westminster Show & Shine and our **first-ever** Modo Member Night

Our goal is to grow profitably from here and continue to be a catalyst for sustainable transportation in Metro Vancouver.

I would like to thank our employees and directors for your efforts and contribution during this past year. Each of you has helped us achieve our objectives in a positive and constructive way, and it has been a pleasure working with such a committed group of individuals.

I would also like to thank our dedicated members for the support you continue to demonstrate for Modo, by using our services and sharing your vision for more sustainable transportation in our region.

Phil Baudin  
Executive Director



## **Agenda**

### **Modo Co-operative Annual General Meeting**

January 22, 2014

Segal Graduate School of Business  
500 Granville Street, Vancouver, BC

1. Call to Order
2. Notice of meeting and quorum
3. Adoption of agenda
4. Approval of minutes of January 24, 2013 Annual General Meeting
5. Approval of minutes of September 23, 2013 Special General Meeting
6. Business arising from the minutes
7. Report of the Board of Directors
8. Executive Director's Report
9. Treasurer's Report
10. Motion to receive reports
11. Appointment of Auditor
12. Nominations
13. Candidate speeches
14. Voting (3 directors to elect)
15. Election Results
16. Resolutions
17. New business
18. Adjournment



## CAN Co-operative Auto Network ANNUAL GENERAL MEETING MINUTES

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January 24, 2013 • 7:00 pm  
Beedie Graduate School, SFU Segal Building  
500 Granville Street, Vancouver, BC

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**Director in attendance:** Joel DeYoung (Chair), Alan Woodland, Art Blundell, Beth Breisnes, Gregory Freeman, Maureen Collier, Yasuhiko Ogushi (scribe)

**Staff in attendance:** Phil Baudin (Executive Director), Karen New, Hilary Henegar, Mona Benjamintz, Farrell Segall

**Members registered:** 70 members

### 1. Call to order

Call to order at 7:07 pm

### 2. Notice of meeting and quorum

- Chair explained that the purpose of the meeting is for the membership to receive reports from the Board and management, to receive the financial statements of the co-op, to appoint the auditors for this fiscal year, to elect new Directors, to consider resolutions and to conduct such other business as may come before the meeting.
- Staff reported that 70 members registered for the meeting. According to our rules, 25 constitute a quorum, so the meeting is duly opened.
- Yasuhiko Ogushi was appointed as a secretary for the meeting. Charlotte Argue will take minutes while Yasuhiko is counting ballots.
- Meeting procedures were detailed.
- Information for party after the meeting was given.

### 3. Adoption of agenda

- Motion to approve: #9
- Seconded: #419
- Approved



#### **4. Approval of minutes of January 26, 2012 AGM**

- Motion to approve: #617
- Seconded: #449
- Approved

#### **5. Business arising from the minutes**

None

#### **6. Report of the Board of Directors (Joel)**

The chair reported Modo's situation in the following areas:

- Good year for carsharing as the phenomenon is spreading all over the world
- Modo's is in its 3<sup>rd</sup> year of strategic plan
  - Our financial position is strong
  - Our driver experience is improving
  - Our marketing and rebranding efforts have led to increased awareness of Modo and carsharing in general
- Modo's has made a commitment to helping other co-ops and carsharing organizations
- Modo competes against Zipcar and Car2Go in the Vancouver market, but successfully differentiates itself on co-op and local orientation, price and quality.
- Q&A - no questions

#### **7. Governance Committee Report (Alan)**

The Governance Committee reported the following topics:

- Governance model is about accountability - we are accountable to co-op members as well as other stakeholders including casual members, business members, and communities
- The committee's roles: 1. Identify and recruit director candidates, 2. Establish governance policy and processes, 3. Evaluate the performance of the Executive Director, 4. Evaluate the performance of the Board of Directors, 5. Create an orientation for new directors
- In 2012, the committee developed a governance policy based on best practices of Canadian co-ops
- Areas that the governance committee intends to look at the future:
  - Changes to rules about becoming a shareholding member designed to reduce barrier to becoming a shareholding member



- Review the nominations and elections process for the board of directors
- Change legal name
- Discussion on election process will be held during ballot counting tonight.

## 8. Executive Director's Report

- Introduced staff and management
- 2011/12 results
  - Growth, CAN started with 2 cars 16 members in 1997, 53 cars in 2002, 170 cars in 2007, 275 cars in 2012
  - Fleet expansion: 46 replaced and 29 added in 2012
  - Moving to Hybrids & Electrics: Leaf and Prius (now 10% of fleet)
  - Transit oriented developments: in 8 municipalities, provide an option of carsharing around density, working with developers and municipalities, car sharing contribute to cost reduction of development
  - Competition: biggest competitor is personally owned vehicle (almost 2M cars in Lower Mainland)
  - Community support: sponsorship
  - New for 2013: Cargo Vans for small business and members who need to carry large stuffs, more hybrid, bridge toll included (Golden Ears), further expansion of our fleet (will hit 300 vehicles)

## 9. Treasurer's Report (Maureen)

The treasurer reported the following highlights:

- Highest single year of operating result: \$377k net earnings
- Eliminated accumulated deficit after strong net earnings over the last two years
- Asset increased by \$687k, Cash balance is \$416k on balance sheet
- Equity is 70% of assets

## 10. Motion to receive reports

- Motion to receive the reports: #6937
- Seconded: #617
- Motion carried

## 11. Appointment of Auditor

A motion to appoint Wolrige Mahon LLP as the auditor company for the financial year ending September 30, 2013 was presented by Maureen Collier (#2529)



- Seconded: #280
- Motion carried

## 12. Nominations

Alan explained:

- There are total 3 positions of 3-year term.
- Detailed nomination process was explained.  
prospective director candidates - Jacob Kojfman, Arpal Dosanjh, David Lach, Amy Severson, Gregory Freeman

## 13. Candidate speeches

Each of the 5 prospective director candidates gave a 2-minute speech.

Ballots were distributed to members and collected by the scrutineers. The scrutineers retired with Yasuhiko Ogushi, Board Secretary, to count the ballots.

## 14. Balloting, Discussion on election of Board of Directors (Alan)

- Members #10485, 1412, 9730 were appointed to be scrutineers

While ballots are being counted, Alan Woodland facilitated a discussion:

- What changes to the nominations to the election process would result in a better and stronger Board? Members given 10 minutes to discuss, 10 tables in discussion.

Summary of feedback from members:

- Gap analysis (voted Board members and expectations/preference) were largely supported.
- The majority of groups indicated that having the Board endorse or recommend certain candidates was not a good idea. The membership has the ability to evaluate candidates without being told who the preferred candidates are in the board's view.
- The majority of groups reporting out felt that directors should be volunteers and not receive compensation for their service.
- The majority of groups were supportive of alternatives to in-person voting (e.g. online voting). Some indicated that having in-person voting at the AGM should continue to be supported.
- There was some discussion about encouraging casual members to become co-op members.



## **15. Other new business**

None

## **16. Election results**

The results of the election were announced. Newly elected Board members are:

1. Greg Freeman – 3 year term
2. Amy Severson – 3 year term
3. David Lach– 3 year term

- Motion to destroy the ballots: #8859
- Seconded: #1214
- Motion carried

## **17. Good and Welfare**

- Introduced guests
- Recognized Hilary and Karen for the preparation of AGM.
- Recognized retiring Directors: Maureen Collier and Yasuhiko Ogushi

## **18. Other business, adjournment**

- It was announced that an after-party would be held at Modo office.
- The meeting adjourned at 9:33 pm.



## CAN Co-operative Auto Network SPECIAL GENERAL MEETING MINUTES

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September 23, 2013 • 7:00 pm  
Morris J Wosk Centre for Dialogue, SFU  
580 W Hastings Street, Vancouver BC Room 420

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### Directors in attendance:

**Governance Committee:** Joel DeYoung (Board Chair), Alan Woodland (Governance Committee Chair), Art Blundell, David Lach,

**Other Directors present:** Beth Breisnes, Charlotte Argue, Gregory Freeman, Amy Severson

**Staff present:** Phil Baudin (Executive Director), Karen New, Hilary Henegar, Annika White, Susanne Compart, Mona Benjamintz, Tommy Laflamme

**Total Members registered:** 34 members

### 1. Call to order

Call to order at 7:00pm

### 2. Notice of meeting and quorum

- Alan Woodland explained that the purpose of the meeting is to vote on special resolutions to change the Memorandum and Rules of the co-op. According to our rules, 25 constitutes a quorum, so the meeting is duly opened, with 34 members in attendance.
- Charlotte Argue was appointed as secretary for the meeting.

### 3. Adoption of agenda

- Motion to approve: #617
- Seconded: #8889
- Approved



#### 4. Special resolutions to change the Memorandum and Rules of the co-op. Each resolution requires a two-thirds (2/3) majority vote to pass.

##### A. Housekeeping Changes

**Resolution 1:** (Joel DeYoung) Correction of oversights or typographical errors; clarification; and removal of obsolete or redundant items

- a. Outlined all changes
- b. Motion to approve Resolution 1 (Joel: #8483)
- c. Seconded: #8859
- d. Motion carried unanimously

##### B. Nominations and Elections Process

**Resolution 2:** (Joel DeYoung) Create a Nominations Committee and define its accountabilities

- a. Provided overview of the last AGM discussion on improving the elections process and participation.
- b. Motion to approve Resolution 2 (Joel: #8483)
- c. Seconded: #10567
- d. Discussion:
  - i. Q: Why should the Committee responsibilities be defined in the rules?
  - ii. A: Board felt the strong opinions expressed by Members warranted a change to the rules to ensure transparency
- e. Amendment proposed: (#1052)
  - i. *from:* 9.05A (a) Invite... *to:* 9.05A (a) invite...
  - ii. *from:* 9.05B (b) Member's written agreement to Code of Conduct... *to:* 9.05B (b) Member's written agreement to the Code of Conduct...
- f. Motion to accept Amendment proposed (Joel: #8483)
- g. Seconded: #49
- h. Motion carried unanimously
- i. Discussion:
  - i. Members expressed the wording requiring the number of nominations to exceed number of seats available is too strong.
- j. Amendment proposed: (#9)
  - i. *from:* 9.05A (c) identify and recruit candidates so that the number standing for election exceeds the number of vacancies; *to:* 9.05A (c) identify and recruit candidates so that wherever possible, the number standing for election exceeds the number of vacancies;
- k. Motion to accept amendment proposed (Joel: #8483)

- l. Seconded: #617
- m. Call to Question: Motion to approve Resolution 2 with amendments carried unanimously

**Resolution 3:** (David Lach) Alternatives to in-person voting at annual meetings for elections

- a. Provided context for allowing alternative voting options
- b. Motion to approve Resolution 2 (David: #9)
- c. Seconded: #1150
- d. Discussion:
  - i. Q: how will ballot records be destroyed?
  - ii. A: elections auditor would keep results securely; destroying paper ballots is symbolic, and is unnecessary for online or alternative voting
  - iii. Q: When would advance vote results be announced?
  - iv. A: All votes will be held undisclosed until final votes have been cast
  - v. Comments made in support of moving towards alternative system to encourage participation
  - vi. Q: Has the cost/benefit been done for taking this on?
  - vii. A: Estimated cost is \$5,000 for elections auditor and system. Board believes this is worth it.
  - viii. Q: What is the percent of members that have voted in the past?
  - ix. A: Total number has been consistent over the past 12 years, meaning a declining percentage of actively voting members
- e. Call to Question: Motion to approve Resolution 3 carried unanimously

**Resolution 4:** (Art Blundell) Alternative voting systems

- a. Provided background for allowing preferential voting or other voting systems to make the voting results more representative of the membership's preferred candidates
- b. Motion to approve Resolution 4 (Art: #4941)
- c. Seconded: #10485
- d. Discussion:
  - i. Q: When was the last time vote splitting, or non-preferential voting caused an issue?
  - ii. A: Two years ago there were 12 nominees for 4 available seats.
  - iii. Q: How will the Directors publicise what counting system will be used?
  - iv. A: After nominations come in, the board will determine which system and provide to the election auditor. The system will be communicated to members at balloting. The method could not be changed after balloting commences.



e. Amendment proposed (#1052):

- i. *ADD RULE: 8.10A* The Directors shall clearly announce the voting system to be used in an election, including the rules for counting votes, no later than the close of nominations for the election.
- f. Further friendly suggestions to amend amendment ensued until this version was put forward (#1052)
  - i. *ADD RULE: 8.10A* The Directors shall clearly announce the voting system to be used in an election, including the rules for counting votes, prior to the commencement of balloting.
- g. Motion to accept amendment proposed (Art: #4941)
- a. Seconded: #1150
- b. Amendment to the motion carried unanimously
- c. Call to Question: Motion to approve Resolution 4 with amendment carried unanimously

**Resolution 5:** (Art Blundell) Permit the co-op to pay interest on members' shares

- a. Provided background on how the co-op's current Rules prohibit paying interest on member shares, and recommended changes to this rule.
- b. Motion to approve Resolution 5 (Art: #4941)
- c. Seconded: #8859
- d. Discussion:
  - i. Discussion around Not-for-profit status
  - ii. Q: what's the cost of giving back money, and when would it be exercised?
  - iii. A: Interest issued would not necessarily be in the form of cheques; could be issued as credit on account, or be added to the \$500 share
- e. Call to Question: Motion to approve Resolution 5 carried unanimously.

C. Other Substantive Changes

**Resolution 6:** (David Lach) Permit an organization to become a Business Member of the co-op, and to appoint a Delegate to represent it

- a. Provided context on why Directors believe there should be a shareholder option for businesses
- b. Motion to approve Resolution 6 (David: #9)
- c. Seconded: #629
- d. Discussion:
  - i. Q: What is the growth rate of business members related to members?



- ii. A: proportionally, growth is in drivers, not in number of businesses. Individual members are a much larger portion.
- iii. Comment against motion: concerned that businesses are able to provide resources to delegates, making it an unfair advantage compared to individuals who are all volunteers. Prefers that Modo is governed by volunteers, and remains that way.
- iv. Background information was provided by Karen on what other car shares do in Canada (varied; no typical "best practice")
- v. Q: Would businesses be required to be a shareholding member?
- vi. A: No. This is optional, to transfer \$500 deposit into \$500 shares.
- e. Call to Question: Motion to approve Resolution 6 as presented.
- f. 20 For; 7 Against
- g. Motion Carried.

**Resolution 7: (Joel DeYoung) Authorize the Board to invest funds with reference to an Investment Policy**

- a. Provided overview of current rules regarding investment. Makes it clear we're not voting for the investment policy itself.
- b. Motion to approve Resolution 7 (Joel: #8483)
- c. Seconded: #1052
- d. Discussion:
  - i. Q: Why is the Trustee Act no longer sufficient?
  - ii. A: Trustee Act changed its rules in late 90s to allow investors to invest in what would be a prudent investing; too broad. Proposed change would provide more guidance to what the co-op could invest in.
- e. Amendment proposed (#10567)
  - i. "The Directors shall not invest a total of more than \$25,000 of the funds of the Association in securities or classes of securities other than those in which trustees are permitted to invest trust funds under the Trustee Act unless the Members have ratified, by ordinary resolution, an Investment Policy approved by the Directors that define permitted investments and sets investment limits for permitted investments, in which case the funds of the Association shall be invested in accordance with that Investment Policy.
  - iii. Amendment Seconded: #8859
  - iv. Discussion on Amendment:
    - a. Joel opposes amendment, given that there is a fiduciary responsibility for elected board members that is not held over the members at-large. Decision requires full understanding of the



financials, which could include confidential information that Members may not have access to

- b. More discussion among Members
- f. Call to Question: Motion to approve Amendment proposed
  - v. 14 For; 15 Against
  - vi. Motion is not carried
- e. Discussion on original Resolution proceeds
  - i. Q: Would the Investment Policy be available to Members?
  - ii. A: If requested, yes.
  - iii. Q: What will happen between now and when the Board drafts and approves the Investment Policy?
  - iv. A: board is meeting tomorrow night where an interim policy will be adopted.
- f. Call to Question: Motion to adopt Resolution 7 as presented unanimously carried.

**Resolution 8: (Joel DeYoung) Change the name of the co-op to Modo Co-operative**

- a. Motion to approve Resolution 8 (Joel: #8483)
- b. Seconded: #7671
- c. Discussion:
  - a. Q: Why not include "Car" in the name?
  - b. A: To provide flexibility for future sharing (that may or may not include cars)
- d. Call to Question: Motion to adopt Resolution 8 carried unanimously.

**5. Other business**

- a. Q: Will rules be available to members?
- b. A: Will make them so.
- c. No other business

**6. Adjournment**

The meeting adjourned at 9:24 pm



## Nominees for Modo's Board of Directors

*View video statements for all nominees online at [www.modocoop/modo-board-of-directors-2014-nominees-and-voting](http://www.modocoop/modo-board-of-directors-2014-nominees-and-voting).*

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### **Simon Abou-Attoun**

I currently work as a Team Lead at Hunter Dickinson, managing a team of IT professionals who serve 13 subsidiary companies with their Information Technology needs. I am also involved in the IT annual budgeting, strategic planning and expense control.

I graduated as an Electronic Engineer in Lebanon and immigrated to Canada in 2001. In 2012, I complete an MBA at IE University in Spain with a focus on Finance, Strategy and Entrepreneurship before returning to my previous employer in Vancouver.

I bring years of experience in technology, management, strategic planning, and budgeting to the Modo board, as well as education in finance and marketing. As someone who care about helping people save both money and the environment, I am committed to developing the Modo brand to make it the "go-to" name in carsharing. I believe in expanding Modo beyond its existing service areas as the Lower Mainland continues to grow and traffic congestion increases.

As a board member, I will also devote my business expertise to keeping Modo in excellent financial health, as well as keep an eye on the environmental goals and work on improving them.

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### **William Azaroff**

I'm William. I have four reasons why I'm passionate about serving on the Modo Board.

My first reason is I'm a co-operator at heart. I love the democratic and community ownership model of co-ops. I have belonged to many, including a housing co-op where I was Treasurer on the Board. I work at Vancity, a financial co-operative and supporter of co-ops. I believe I can help make Modo a stronger co-op.

My second reason is I'm a digital leader. I worked as a digital strategist for well over a decade, and at Vancity oversaw online banking, social media and other digital channels. Digital tools play a critical role at Modo to book cars and engage with the organization.



My third reason is my strong community investment experience. I lead a team at Vancity that invests in organizations and companies that make our region more equitable, sustainable and vibrant. I understand the role Modo can play in our community ecosystem, shaping the transportation infrastructure required for a sustainable, inclusive future.

My fourth reason is that I'm very passionate about Modo. I admire Modo's brand focused on "disownership" – a brand that competes very effectively against larger corporate players. I want to help Modo enable more people not to own a car, reduce greenhouse gases and increase our region's livability.

I've been excited about serving on the Modo Board for the past year since I attended last year's AGM, and would be honoured to earn your vote.

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### **Aaron Burns**

A native of London, Ontario, Aaron graduated from the University of Western Ontario (Bachelor of Administrative and Commercial Studies) and later acquired the CMA accounting designation (now CPA) and became a member of the Financial Management Institute of Canada (FMI).

He moved to Victoria, BC in 2006 to take a position with the BC provincial government as financial analyst, and joined the Victoria Car Share upon learning of the carsharing concept. He became a member of Modo in October 2011 after moving to Vancouver due to a job transfer.

"I think the member owned cooperative is the winning business model for a carshare like this and ought to marginalize the for-profit guys over the long-term. I have an interest in the longevity of Modo as a consumer of the service but I also have a desire to dig deeper into the numbers, beyond the financial statements, and influence the strategic direction of the carshare."

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### **Joel DeYoung**

I have served on Modo's board of directors for three years, having been Chair for the last two. In my day job, I am the Director of Technology at Hothead Games, a 75 employee video game developer and publisher that I co-founded eight years ago.



I originally volunteered for Modo's board because I am passionate about urban transportation issues, and see carsharing as an innovative solution that promotes sustainability and contributes to more livable communities. As a life-long co-operative member, I am particularly supportive of the fact that Modo is owned, controlled and governed by its members.

The current growth at Modo makes it an exciting time to be involved. However there's still plenty of work remaining to broaden Modo's reach and impact on the region even further. I'm motivated by these challenges and if re-elected, I will work to advance Modo's vision while representing the interests of all members.

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## Arpal Dosanjh

There is a lot to love about Modo. Together, the members of Modo help to reduce the number of cars in our community. In many cases, using Modo is a cheaper alternative to direct car ownership. We get to help the environment and save money too! It's why I'll talk you ear off about Modo if you'll listen.

My wife and I have been members since our son was born in 2008. Modo has helped our family stay car-free and true to our environmental values. When I read that the Modo board was especially interested in maintaining skill sets in "legal knowledge", I decided to run for a position on the board as a way to give back to Modo.

I have a lot to offer the board. I am a lawyer practising civil litigation at Gudmundseth Mickelson LLP in downtown Vancouver. I help clients with wide ranging legal problems in connection with commercial, insurance, employment and society disputes. In addition to the depth of my legal knowledge, I will bring other skills to the table including strategic planning, a comfort with financial statements and the ability to identify risk. My experience also includes serving as Vice President, Chief Administrative Officer and a member of the board of directors with McMaster Students Union, a not-for-profit company with annual revenues on par with that of Modo.

Thank you for taking the time to get to know me. I hope I can count on your support.

## staff

Phil Baudin  
executive director

Karen New  
information systems director

Paul Lu  
software developer

Hilary Henegar  
marketing director

Anthony Casey  
marketing co-ordinator

Bernard Che  
accountant

Douglas Dunn  
fleet director

Kelvin Stokes  
fleet manager

Katherine Barkley  
fleet service technician

Farrell Segal  
fleet service technician

Shawna Sanderson  
member care manager

Annika White  
office manager

## member care co-ordinators

Michael Anstead

David Batson

Mona Benjamintz

Dana Bidnall

Matt Caruso

Susanne Compart

Ron Dabby

Alissa Danilkiewicz

Jeff Graham

Xiomara Lopez

Lesley McLean

Rob Stewart

Miriam Stuart

## board

Joel DeYoung  
chair

Charlotte Argue  
vice chair

Gregory Freeman  
treasurer

Beth Breisnes  
secretary

Art Blundell

David Lach

Amy Severson

Alan Woodland

As we go to print:

Modo has 302 vehicles  
shared by more than  
7,714 individual members,  
314 business members, or  
9,816 drivers.

In November 2013,  
Modo became the first  
carshare in Coquitlam.

*This booklet was printed on 100% post-consumer waste paper.*